Fusion Power Plant Cost Modeling Uncertainties

Nousheen Nawal[®], Hanni Lux[®], Member, IEEE, Rhian Chapman[®], and James R. Cowan[®]

Abstract—Being a novel technology, estimating costs for fusion power plants comes with large uncertainties. Cost uncertainties in prototypes arise from various sources and reduce with program maturity (including the selection of a site), technical and design maturity, as well as the maturity of the commercial strategy (e.g., make versus buy decisions and partnering decisions). In the early design phases, where not much detail is fixed, the cost is typically evaluated via analogy/comparator to existing technologies, which are typically associated with high uncertainties due to the innovative nature of fusion technology. Early cost estimates for fusion power plants are broken down using a top-level cost breakdown structure as this allows for cost uncertainty evaluation over the various fusion components. The STEP prototype fusion power plant is nearing the end of conceptual design with significant uncertainties but seeks to follow best practices to effectively manage costs. Best practice in cost estimating involves evaluating the base cost estimate, corresponding uncertainties, and project risks and correcting for optimism bias as defined by the Infrastructure and Project Authority (IPA). The overall objective is to illustrate the importance of uncertainty definition within fusion prototype/demonstration power plants and their impact on program costs.

Index Terms—Costs, fusion power generation, uncertainty.

I. INTRODUCTION

LUSION is an emerging energy technology that hopes to globally transform the energy sector once commercialized, with both government and private investment at an all-time high [1]. For fusion energy to attain recognition as a viable sustainable solution, it requires cost competitiveness. Many prototype/demonstrator fusion power plant programs are in their conceptual or early engineering design phase [2], [3], [4], which is an ideal time to influence the cost of the final product [5]. However, due to its first-of-a-kind (FOAK) nature and nascent supply chain, cost uncertainties are inevitably large. Therefore, it is prudent to understand their magnitude, distribution, and sources, as well as have a clear strategy to reduce these cost uncertainties as the respective programs mature.

Some works to estimate the costs of prototype/demonstrator/commercial fusion power plants have been published in the past [6], [7], [8], [9], [10], however, due to

Manuscript received 4 October 2023; revised 19 December 2023; accepted 6 February 2024. Date of publication 12 March 2024; date of current version 9 December 2024. This work was supported by the Spherical Tokamak for Energy Production (STEP) Program. The review of this article was arranged by Senior Editor S. J. Gitomer. (Corresponding author: Nousheen Nawal.)

The authors are with the U.K. Atomic Energy Authority (UKAEA), Culham Campus, Abingdon, OX14 3DB Oxfordshire, U.K. (e-mail: Nousheen.Nawal@ukaea.uk).

Color versions of one or more figures in this article are available at https://doi.org/10.1109/TPS.2024.3368623.

Digital Object Identifier 10.1109/TPS.2024.3368623

the early stages, no uncertainty evaluations for costs have been conducted. Typically uncertainty evaluation and propagation for fusion power plant design has been restricted to evaluating the impact of engineering or physics uncertainties on outturn performance if the plant was built in line with its current design [11], [12], [13], [14].

The STEP program, which aims to design and build a prototype fusion power plant that can provide net energy into the national grid of circa 100 MWe [15] is nearing the end of its conceptual design phase, transitioning into its engineering design. As such, there are significant design, engineering, construction, and hence cost uncertainties prevalent at this time.

We begin by discussing the various sources of uncertainties for large programs in Section II. We then consider the best practice of evaluating uncertainties in cost estimation and how they are expected to be reduced over a program's lifecycle in Section III. In Section IV, we discuss the application of cost uncertainties in STEP as an example of a current prototype fusion power plant program at the end of its conceptual design stage. We conclude in Section V.

II. SOURCES OF COST UNCERTAINTIES

To quantify these cost uncertainties at such an early stage of development, a strategic approach must be taken to first understand all the possible sources of uncertainty and their impact.

The AACE Class Estimate System [16] is an effective tool for managing cost uncertainties over time. While there is no universally defined industry standard for fusion cost estimation, it is necessary to recognize the AACE Class Estimate System's widespread use and acceptance in costing mega projects. We can draw parallels to the fission industry's Generation IV cost-estimating guidelines, where the AACE system has been extensively employed for costing [17]. This system categorizes project definition levels into five distinct classes, with Class 5 having the lowest level of definition and Class 1 having the highest. Initially, FOAK fusion projects at Class 5 rely on general benchmarks and expert opinions, leading to significant cost uncertainties. However, as the project progresses through Classes 4, 3, and 2, and ultimately reaches Class 1, the level of project definition and accuracy of cost estimation greatly improve. We can attribute this class system to sources to formulate a strategy and allow for effective management of cost uncertainties through a project's lifecycle.

A. Program Maturity

In FOAK fusion projects, uncertainties in cost estimation are notably influenced by the level of program maturity. At the

0093-3813 © 2024 Crown Copyright

TABLE I
PROGRAM MATURITY ESTIMATES CLASSIFICATION

Estimate classification	Class 5	Class 4	Class 3	Class 2	Class 1
Project description	General	Preliminary	Defined	Defined	Defined
Target operating model	General	Preliminary	Defined	Defined	Defined
Technology selection	General	Preliminary	Defined	Defined	Defined
Site location	General	Preliminary	Defined	Defined	Defined
Contracting model	General	General	Preliminary	Defined	Defined
Change and escalation strategies	None	Preliminary	Defined	Defined	Defined
Integrated project plan	None	Preliminary	Defined	Defined	Defined

early stages of a program, stakeholder expectations may not yet have been sufficiently defined, and early requirements are often subject to change as objectives and solutions emerge.

Program planning is the essential basis for effectively dealing with these uncertainties in a big project. Its main goal is to systematically advance program development. The program schedule plays a crucial role in estimating indirect costs associated with activities such as project management, administration, support services, and any other standing-army resource type. When there are delays or extensions in the project schedule, the duration over which such costs are borne also increases, leading to significant cost of time delays increases. Uncertainties related to other schedule changes can affect the overall cost estimation and budgeting process.

A prime example is the process of site selection. The selection of a suitable site for a fusion power plant involves geological, environmental, and regulatory considerations, which can introduce uncertainties in estimating costs and can vary widely between potential sites. A further classification of estimates is presented in Table I extracted from STEP's cost estimate uncertainty reduction strategy document.

B. Technical and Design Maturity

FOAK fusion projects, which involve early-stage technologies with low technology readiness levels (TRLs), face significant integration challenges due to the complex nature of plasma physics [18] and its interaction with materials, structures, and so on.

During the conceptual design phase, it is anticipated that cost estimation would be greater than the Class 5 level due to a lack of detailed design and clarity on system integration. As we transition toward the end of the detailed design phase to the construction phase, the expectation would be to achieve a Class 3 estimate. This phase would involve cost estimation based on the completion of all basic engineering documents, as well as starting preliminary mechanical and structural drawings. Given the unique FOAK nature of STEP, achieving a Class 1 estimate is unlikely. The primary challenge arises from the unprecedented characteristics of many high-cost components that have never been constructed, resulting in a

TABLE II TECHNICAL AND DESIGN MATURITY CLASSIFICATION

Estimate	Class 5	Class 4	Class 3	Class 2	Class 1
classification					
Block flow	Started /	Preliminary	Complete	Complete	Complete
diagrams	Preliminary	/ Complete	_	-	_
Plot plans		Started	Preliminary / Complete	Complete	Complete
Soils and		Preliminary	Complete	Complete	Complete
hydrology Materials		D 1: :	D 1: :	C 1.4	G 1.
selection		Preliminary	Preliminary	Complete	Complete
		Ct. st. 1/	/ Complete	C1-4-	C1-4-
Process flow		Started /	Preliminary	Complete	Complete
diagrams		Preliminary Started /	/ Complete	C1.4.	C 1. (.
Utility flow			Preliminary	Complete	Complete
diagrams		Preliminary	/ Complete	G 1.4	G 1.
Piping and		Started	Preliminary	Complete	Complete
instrumentation			/ Complete		
diagrams		Cr. i 1	D 11 1	G 1 :	G 1.
Heat and		Started	Preliminary	Complete	Complete
material			/ Complete		
balances		Started /	D 1' '	C1-+-	C1-4-
Process			Preliminary	Complete	Complete
equipment lists Utility		Preliminary Started /	/ Complete Preliminary	C1.4.	C1-4-
				Complete	Complete
equipment lists Electrical one-		Preliminary Started /	/ Complete	C 1.4	G 1.
			Preliminary	Complete	Complete
line diagrams		Preliminary	/ Complete	0 1	G 1:
Specifications		Started	Preliminary	Complete	Complete
and data sheets		a	/ Complete	0 1	G 1:
General		Started	Preliminary	Complete	Complete
arrangement diagrams			/ Complete		
Spare parts listings		Started / Preliminary	Started /	Preliminary	Complete
nsungs Mechanical			Preliminary	D 11 1	D 1: :
		Started	Started	Preliminary	Preliminary / Complete
drawings Electrical		Cr. vr. 1	Cr	D. 1''	
		Started	Started	Preliminary	Preliminary
drawings		Cr. r. l	C 1	D 11 1	/ Complete
Instrument and		Started	Started	Preliminary	Preliminary
control system drawings					/ Complete
Civils /		Started	Started	Preliminary	Draliming
structural / site		Started	Started	Fielininary	Preliminary / Complete
drawings					Complete
urawings					

limited foundation for cost estimation before manufacturing. A contributing factor is that STEP is planned to have detailed design and construction phases taking place simultaneously, further complicating the attainment of a Class 1 estimate due to the intricacies of the FOAK construction process. This is broken down into further detail below in Table II.

C. Commercial Strategy Maturity

While the impact of commercial strategy cost uncertainties may not be as pronounced as the prior two sources, they remain a necessary aspect to assess. The commercial strategy encompasses critical elements related to project procurement, partnership arrangements, contractual terms, and so on. In the early stages of a FOAK fusion power plant project, the supply chain may be nonexistent, underdeveloped, or lacking maturity. This poses challenges in accurately estimating the costs of components and materials, as reliable market data and pricing information may be limited. Large-scale FOAK projects often involve bespoke and/or long lead items, which are critical components or equipment requiring an extended lead time for manufacturing or delivery. The uncertainties associated with an immature supply chain can impact cost estimation and procurement planning. Table III defines the class requirements

TABLE III

COMMERCIAL STRATEGY MATURITY CLASSIFICATION

Estimate classification	Class 5	Class 4	Class 3	Class 2	Class 1
Procurement strategy	General	Preliminary	Defined	Defined	Defined
Procurement packaging strategy	None	Preliminary	Defined	Defined	Defined
Partnering arrangements	General	Preliminary	Defined	Defined	Defined
Terms and conditions	General	Preliminary	Defined	Defined	Defined
Incentivisation arrangements	General	Preliminary	Preliminary	Defined	Defined
Securities and guarantees	General	Preliminary	Defined	Defined	Defined

TABLE IV
ESTIMATE UNDERPINNING MATURITY CLASSIFICATION

Estimate classification	Estimate underpinning
Class 5	 Very low level of project definition High level benchmarks Expert opinions
Class 4	 Low level of project definition Parametric cost data Reference projects
Class 3	 Reasonable level of project definition Unit cost line items Detailed take-offs / bills of quantities Supply chain prices
Class 2	 Good level of project definition Unit cost line items Detailed take-offs / bills of quantities Supply chain prices
Class 1	High level of project definition Unit cost line items Actual design quantities Contracted supply chain prices

at each stage of the cost uncertainty estimate taken from STEP's cost uncertainty reduction strategy document.

D. Estimate Underpinning

Cost estimation often relies on analogies and comparators to existing technologies. However, the inherent differences between fusion and other technologies introduce large uncertainties as analogous programs for a fusion power plant are practically nonexistent.

Consequently, when attempting to cost projects at the concept design phase, it is assumed that any estimates will have a substantial uncertainty range likely exceeding a "Class 5" uncertainty range. As the project progresses from initial stages, such as top-down costing, to more detailed phases like bottom-up costing, there is a notable reduction in uncertainties. This transition, marked by the development of a comprehensive cost estimate, represents a pivotal stage where uncertainties begin to take on a more distinct form. At this phase, uncertainties can be methodically characterized and broken down into a greater level of granularity.

Table IV provides an overview of estimate classifications of estimate underpinning characteristics, ranging from Class 5

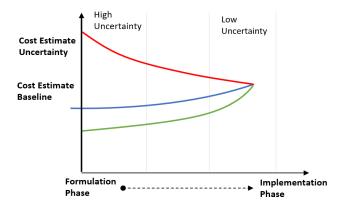


Fig. 1. Typical evolution of uncertainties in programs. The accuracy range is expected to reduce, while the base estimate typically increases [19].

with a very low level of project definition to Class 1 characterized by a high project definition.

During the early conceptual design phase, high uncertainties are common due to various factors stated (see Fig. 1). The absence of a detailed and mature schedule poses challenges in accurately estimating costs and timelines. Furthermore, the limited design and technical maturity of the fusion power plant at this stage introduce additional uncertainties related to the costs associated with developing and implementing novel technologies.

As the project progresses into the detailed design and construction phases, there is a gradual reduction in uncertainties. With the refinement of the design and the increasing technical maturity, there is a clearer understanding of the required components, materials, and construction processes. However, it is important to note that even during these phases, some level of uncertainty remains as unforeseen challenges may arise during construction or engineering design modifications.

As the project transitions toward plant operation, uncertainties are expected to decrease significantly. With a fully functional and operational fusion power plant, the project team gains experience, accumulates operational data, and can better estimate costs related to maintenance, fuel, and operational processes.

III. BEST PRACTICE OF REPORTING/EVALUATING UNCERTAINTIES IN COST ESTIMATION

A standard best practice cost estimate is built by combining the base estimate, cost estimating uncertainties, and the costed risk impact [5] as shown in Fig. 2. For megaprojects like fusion power plants, it is then prudent to correct the final value for any residual optimism bias, often determined through processes such as reference class forecasting [20].

The base estimate involves determining the expected cost of designing, manufacturing, and integrating a component within the fusion power plant. This estimation is based on factors such as material costs, labor costs, and engineering efforts. An uncertainty range will then be applied to each of these cost estimates. Cost uncertainties refer to the upper and lower cost ranges which are applied to the base estimate. They consider potential fluctuations and variations of cost due to the various sources of uncertainties, as discussed in Section II.

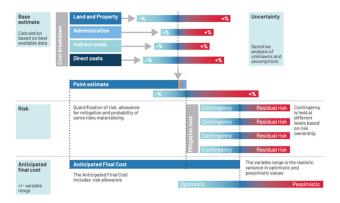


Fig. 2. IPA cost estimating guidance best practice buildup of anticipated final cost estimate and confidence range [5].

Accounting for uncertainties is crucial to ensure that the cost estimate remains within a realistic range. Risk represents the second layer of costs, visually depicted in Fig. 2. The costed risk impact refers to the potential negative effects that can impact the project's overall cost estimate. These risks are conditions that might lead to cost overruns. This can range from supply chain disruptions, manufacturing defects, or other unexpected events. It is important to note that cost estimates are subject to potential biases, such as optimism bias, which tend to underestimate costs. To address this, optimism bias correction is applied to the anticipated final cost. This is the final correction factor implemented as seen in Fig. 2 to help counterbalance the inherent tendency toward underestimating costs and ensure a more realistic and conservative estimate.

IV. APPLICATION OF COST UNCERTAINTIES $\hbox{in the STEP Program}$

As the STEP program is completing its conceptual design phase, it is gaining the maturity to evaluate the impact of the uncertainties of the individual cost accounts on the total program costs. So far, the program has been recording individual uncertainties without propagating them to the total costs and has even seen increases in cost uncertainty as the understanding of the design matured. As a result, there has not been sufficient confidence in the total program estimate so far and uncertainties are partially expected to be larger than the range expected for Class 5 estimates. This is in line with lessons learned from other programs (e.g., [21]), which find that "early-stage cost estimates are unreliable predictors of the eventual cost of megaprojects. This is valid across all nuclear technologies and large nonnuclear megaprojects."

Just like other fusion FOAK projects, STEP lacks benchmarking data due to its unique and innovative nature. Without comparable projects or historical data, it becomes challenging to estimate uncertainties based on industry norms or past performance. Uncertainties are often easier to estimate and propagate when supported by quantifiable data. As a result, while we have been able to identify ranges of uncertainties, it has been challenging to identify appropriate distribution functions. Consequently, sensitivity studies need to be carried out to understand the impact.

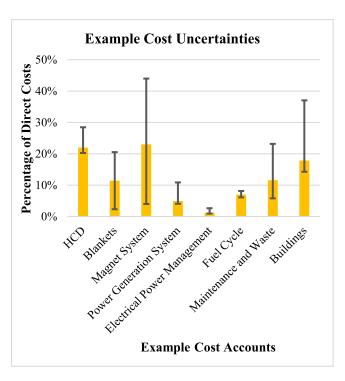


Fig. 3. Example uncertainties of selected reactor equipment cost account.

Fig. 3 presents an example of a cost account breakdown for the STEP project. The uncertainty ranges are depicted through error bars, populated using various methods such as standard deviation, triangular distribution, or the AACE class system, depending on the available cost modeling data. These cost accounts encompass various crucial aspects of the fusion project, and the variations in the size of the error bars reflect the diverse levels of uncertainty attributed to each component. Current calculations use the best available data. It is expected that future uncertainty assessments will have the capability to assign weights to individual input cost data points, considering the reliability or maturity of the source data, hence outputting a more representative range, however, the information that would support that weighting is not currently available. Thus, it is anticipated that some of these costs will ultimately lean toward the higher end of the range presented here.

The uncertainty ranges vary quite drastically across the different accounts. Magnets on STEP represent a focal point of significant cost uncertainties. These uncertainties stem from a complex interplay of factors, making magnets a challenging and volatile cost component. First, the technical complexity of fusion magnets is a primary driver. The engineering of the magnetic coils demands cutting-edge materials and manufacturing techniques, often with limited precedents. The resulting technological innovation introduces inherent uncertainties in design, performance, and, consequently, cost. Moreover, the uncertainty in material costs further exacerbates the issue.

Likewise, the Blanket has high uncertainties due to its low TRL. In the early stages of fusion development, these technologies are less mature and have limited operational experience, making it challenging to accurately estimate their costs.

The uncertainty range for the buildings account is significant, one of the key contributing factors is the absence of fusion-specific regulations that outline clear standards for the construction of fusion facilities. This regulatory gap means that fusion projects like STEP must navigate their building processes with less-established frameworks tailored to their specific needs. This creates larger-than-usual cost uncertainties in the building account.

Unlike the Magnets system and Blanket account, the electrical power area has a much smaller uncertainty range. Compared to cutting-edge fusion technologies like magnets or plasma confinement systems, electrical power systems generally involve lower technical complexity. Electrical components and materials, such as transformers, generators, and cables, are typically part of mature markets with stable pricing. Market fluctuations are less pronounced compared to specialized materials used in fusion magnets, contributing to reduced uncertainty in material costs.

As the STEP program advances through its conceptual design phase, it is gaining the ability to evaluate the influence of uncertainties on individual cost accounts. This variation in uncertainty ranges underscores the need for tailored cost management approaches for different fusion project components.

V. CONCLUSION

While multiple efforts have been made in the past to evaluate the costs of prototype/demonstrator/commercial fusion power plants, previous work has not evaluated or reported on the uncertainties in these cost estimates. As fusion power plant programs mature, it is essential to evaluate and communicate the accuracy range of their corresponding cost estimates and understand how they are expected to reduce over time.

It is best practice cost modeling to evaluate the base costs, corresponding uncertainties, and risks and apply optimism bias corrections. Sources for cost uncertainties include the technical and design maturity, the program maturity, the status of the commercial strategy as well as the accuracy of the underpinning estimate. All of these are expected to decrease over time, as the overall work on the different aspects progresses.

The STEP program is applying best practice cost-estimating methods including the evaluation of uncertainties. Throughout its conceptual design phase, it has experienced cost uncertainties increasing, as more was understood about the design. However, due to the still highly uncertain nature of the costs following the end of the conceptual design phase, it is difficult to determine the appropriate distributions of uncertainties making it difficult to determine corresponding P80 or P90 values. Therefore, currently, only ranges are being reported.

Due to the large uncertainties, the STEP program currently does not report total program costs but is using differential costing to support the decision-making process for design decisions to optimize the cost of the STEP prototype power plant, while it is building more confidence in its total program cost model. Going forward, the cost uncertainties are expected to decrease as the program, design, and commercial strategy mature.

To deliver cost estimates that assure the confidence of investors and other stakeholders, the fusion community needs to follow best practice cost-estimation techniques including evaluation and reporting of uncertainties.

ACKNOWLEDGMENT

The authors thank Stephen Wood, Ben Greening, Simon Mason, and Charles Pybus for developing our STEP cost estimate uncertainty reduction strategy. Nousheen Nawal has carried out the work, Hanni Lux has initiated the work and critically reviewed the work, Rhian Chapman has supervised and critically reviewed the work, and James R. Cowan has critically reviewed this work.

REFERENCES

- [1] B. Lindley, T. Roulstone, G. Locatelli, and M. Rooney, "Can fusion energy be cost-competitive and commercially viable? An analysis of magnetically confined reactors," *Energy Policy*, vol. 177, Jun. 2023, Art. no. 113511, doi: 10.1016/j.enpol.2023.113511.
- [2] G. Federici, "Status and prospects for fusion development in Europe," IEEE Trans. Plasma Sci., 2024.
- [3] Y. Song and J. Li, "Recent EAST experimental results and CRAFT R&D progress for CFETR in China," *IEEE Trans. Plasma Sci.*, 2024.
- [4] Y. Sakamoto, "Strategy and Progress of JA-DEMO development," *IEEE Trans. Plasma Sci.*, 2024.
- [5] GOV.U.K. (2021). IPA Cost Estimating Guidance—A Best Practice Approach for Infrastructure Projects and Programmes. [Online]. Available: https://assets.publishing.service.gov. uk/government/uploads/system/uploads/attachment_data/file/970022/ IPA_Cost_Estimating_Guidance.pdf
- [6] C. C. Baker et al., "A commercial tokamak power plant design— Final report," Argonne Nat. Labratory, Lemont, IL, USA, Tech. Rep. ANL/FPP-80-1, 1980.
- [7] M. R. Wade and J. A. Leuer, "Cost drivers for a tokamak-based compact pilot plant," *Fusion Sci. Technol.*, vol. 77, no. 2, pp. 119–143, Feb. 2021, doi: 10.1080/15361055.2020.1858670.
- [8] J. Sheffield et al., "Cost assessment of a generic magnetic fusion reactor," Fusion Technol., vol. 9, no. 2, pp. 199–249, Mar. 1986, doi: 10.2172/6086979
- [9] C. Bustreo, G. Casini, G. Zollino, T. Bolzonella, and R. Piovan, "FRESCO, a simplified code for cost analysis of fusion power plants," *Fusion Eng. Des.*, vol. 88, no. 12, pp. 3141–3151, Dec. 2013.
- [10] S. Woodruff, R. Miller, D. Chan, and S. Routh, "Conceptual cost study for a fusion power plant based on four technologies from the DOE ARPA-E ALPHA program," Bechtel Nat., Inc., Woodruff Scientific, Inc. Decysive Syst., USA, Tech. Rep. 26029-000-30R-G01G-00001, 2017, doi: 10.13140/RG.2.2.24116.55688.
- [11] S. I. Muldrew, F. Warmer, J. Lion, and H. Lux, "Design uncertainty for a HELIAS 5-B stellarator fusion power plant," *Fusion Eng. Des.*, vol. 170, Sep. 2021, Art. no. 112708, doi: 10.1016/j.fusengdes.2021.112708.
- [12] S. I. Muldrew, H. Lux, V. Menon, and R. Srinivasan, "Uncertainty analysis of an SST-2 fusion reactor design," *Fusion Eng. Des.*, vol. 146, pp. 353–356, Sep. 2019, doi: 10.1016/j.fusengdes.2018.12.066.
- [13] H. Lux et al., "Implications of uncertainties on European DEMO design," *Nucl. Fusion*, vol. 59, no. 6, Jun. 2019, Art. no. 066012, doi: 10.1088/1741-4326/ab13e2.
- [14] H. Lux et al., "Uncertainties in power plant design point evaluations," Fusion Eng. Des., vol. 123, pp. 63–66, Nov. 2017, doi: 10.1016/j.fusengdes.2017.01.029.
- [15] H. Wilson, I. Chapman, and C. Waldon, "One small STEP," Nucl. Future, pp. 46–49, 2020.
- [16] P. Christensen, L. R. Dysert, J. Bates, D. J. Burton, R. C. Creese and J. K. Hollmann, "Cost estimate classification system—As applied in engineering, procurement, and construction for the process industries," in *Proc. AACE*, 2005, p. 2, doi: 10.1520/e2516-11.
- [17] Cost Estimating Guidelines for Generation IV Nuclear Energy Systems, E. E. M. W. Group, Int. Organisation, 2007, no. 4.2.
- [18] R. J. Pearson, A. E. Costley, R. Phaal, and W. J. Nuttall, "Technology roadmapping for mission-led agile hardware development: A case study of a commercial fusion energy start-up," *Technol. Fore-casting Social Change*, vol. 158, Sep. 2020, Art. no. 120064, doi: 10.1016/j.techfore.2020.120064.

- [19] O. Trivailo, M. Sippel, and Y. A. Şekercioğlu, "Review of hardware cost estimation methods, models and tools applied to early phases of space mission planning," *Prog. Aerosp. Sci.*, vol. 53, pp. 1–17, Aug. 2012, doi: 10.1016/j.paerosci.2012.02.001.
- [20] C. Brown, H. Lux, and J. R. Cowan, "Reference class forecasting and its application to fusion power plant cost estimates," *IEEE Trans. Plasma Sci.*, 2024.
- [21] J. Buongiorno et al., The Future of Nuclear Energy in a Carbon-Constrained World. Cambridge, MA, USA: MIT, 2018.
- [22] D. Shermon, APM-ACostE Estimating Guide. Buckinghamshire, U.K.: Association for Project Management (APM) and the Association of Cost Engineers (ACostE), 2019.



Nousheen Nawal received the master's degree in advanced chemical engineering from the University of Birmingham, Birmingham, U.K., in 2020.

She worked with the U.K. Atomic Energy Authority (UKAEA), Culham Science Centre, Abingdon, U.K., in 2021, as a Cost Engineer, working on costing for the Spherical Tokamak for Energy Production (STEP) Program.

Ms. Nawal is a member of the Institution of Chemical Engineers.



Hanni Lux (Member, IEEE) received the Diploma degree in physics from the University of Heidelberg, Heidelberg, Germany, in 2007, and the Ph.D. degree in theoretical astrophysics from the University of Zurich, Zürich, Switzerland, in 2010.

She currently leads the Cost Modeling Team, Spherical Tokamak for Energy Production (STEP) Program, U.K. Atomic Energy Authority (UKAEA), Abingdon, U.K. She joined UKAEA in 2013 and has held various roles covering fusion power plant integration and cost aspects. Before joining UKAEA,

she held a post-doctoral position in theoretical astrophysics with the University of Nottingham, Nottingham, U.K.

Dr. Lux has been awarded Charter Physicist status by the Institute of Physics, of which she is a member.



Rhian Chapman received the master's degree in astrophysics from Cardiff University, Cardiff, U.K., in 2005, and the Ph.D. degree in planetary science from The Open University, Milton Keynes, U.K., in 2018

She worked within the defense electronics industry before moving to an engineering/transport consultancy. She joined the U.K. Atomic Energy Authority (UKAEA) Spherical Tokamak for Energy Production (STEP) Program, Abingdon, U.K., in 2021.

Dr. Chapman is a member of the Institute of Physics.



James R. Cowan received the B.Eng. (Hons) and Ph.D. degrees in material science and engineering from the University of Birmingham, U.K., in 1994 and 1998, respectively.

After early years working in the Civil Nuclear Power Industry, he moved to the U.K. Ministry of Defense, where he held senior positions leading major programs. He joined the U.K. Atomic Energy Authority (UKAEA) as the Spherical Tokamak for Energy Production (STEP) Director Program Development in July 2023.

Dr. Cowan is a member of APM and a Chartered Project Professional.